

**INFORMATION REGARDING
THE REPORTS OF GRUPO
AEROMÉXICO, S.A.B. DE C.V.**



April 30,
2026

Agenda

- I. Presentation and, if applicable, approval of the Chief Executive Officer's report, accompanied by the opinion of the Board of Directors, in accordance with Articles 44, 28 and other applicable provisions of the Securities Market Law and Article 172 of the General Law of Commercial Companies, regarding the operations and results corresponding to the fiscal year ending December 31, 2025, of the Company and the companies controlled by the Company, including the Company's consolidated financial statements as of such date, and the external auditor's report thereon.
- II. Presentation and, if applicable, approval of the annual report of the chairman of the Audit and Corporate Governance Committee.
- III. Reading and distribution of the report regarding compliance with the Company's tax obligations for the fiscal year ended December 31, 2024.
- IV. Proposal, discussion and, if applicable, adoption of resolutions regarding the allocation of results for the fiscal year ended December 31, 2025.
- V. Report on share repurchase transactions and, if applicable, approval of the maximum amount of resources that may be allocated, on a revolving basis, for the repurchase of the Company's shares during fiscal year 2026.
- VI. Proposal, discussion and, if applicable, appointment or ratification of the members of the Company's Board of Directors, including the classification of each of them as an independent or non-independent director; appointment or ratification of the chairman, secretary and assistant secretary of the Board of Directors, as well as the Chief Executive Officer; and designation of the chairman of the Audit and Corporate Governance Committee and of the other committees supporting the Board of Directors, in accordance with the bylaws.
- VII. Proposal, discussion and, if applicable, approval of the compensation payable to the members of the Board of Directors and to the secretary and assistant secretary of the Company.
- VIII. Appointment of special delegates to formalize the resolutions adopted by the Meeting.



CHIEF EXECUTIVE OFFICER'S REPORT

With reference to the financial position, comprehensive results, equity, and changes in the consolidated financial position of the Company during fiscal year 2025, the following is hereby reported (amounts expressed in U.S. dollars):

- i. Total revenues amounted to USD\$5,360,570,000 (five billion three hundred sixty million five hundred seventy thousand USD 00/100) in 2025, 4.6% lower than the revenues obtained during fiscal year 2024, primarily driven by a 12.3% decline in the domestic market compared to the prior year, which was partially offset by a 0.5% improvement in the international market, including a 5.5% increase in cargo revenues;
- ii. The Company's operating income for 2025 was USD\$928,109,000 (nine hundred twenty-eight million one hundred nine thousand USD 00/100);
- iii. The Company reported net income of USD\$351,861,000 (three hundred fifty-one million eight hundred sixty-one thousand USD 00/100) in 2025;
- iv. Basic earnings per share for fiscal year 2025 amounted to USD\$0.24 (zero USD 24/100);
- v. On a combined basis, our net capital expenditures totaled USD\$1,229,880,000 (one billion two hundred twenty-nine million eight hundred eighty thousand USD 00/100), of which (i) USD\$1,163,640,000 (one billion one hundred sixty-three million six hundred forty thousand USD 00/100) represented investment in right-of-use assets, flight equipment, and major maintenance; and
- vi. Net financial debt increased by USD\$354,114,000 (three hundred fifty-four million one hundred fourteen thousand USD 00/100), including the effects of IFRS 16 Leases, to reach USD\$4,055,027,000 (four billion fifty-five million twenty-seven thousand USD 00/100).

On the other hand, as of December 31, 2025, the Company operated approximately 550 passenger flights daily, flying to 47 domestic destinations and 52 international destinations from Mexico, including 25 in the United States, 3 in Canada, 8 in South America, 9 in Central America and the Caribbean, 5 in Europe, and 2 in Asia, and we transported approximately 24 million passengers on both domestic and international flights.



BOARD OF DIRECTORS' REPORT

The Company's Board of Directors, based on the external auditor's report and the opinion of the Audit and Corporate Governance Committee, determined that the Chief Executive Officer's Report submitted to the Shareholders' Meeting is adequate and sufficient, and that:

- I. the accounting and reporting policies and criteria followed by the Company are appropriate and sufficient, taking into consideration its particular circumstances;
 - II. such policies and criteria have been applied consistently in accordance with the information presented by the chief executive officer; and
 - III. as a result, the information presented by the chief executive officer reasonably reflects the financial position and consolidated results of the Company for fiscal year 2025.
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The Company's Board of Directors recommends that the Annual Ordinary General Shareholders' Meeting approve its report, considering that the Company's audited consolidated financial statements reasonably reflect its financial position, after having reviewed the report of the independent external auditors, as well as the accounting policies used in their preparation, and after having heard the comments of the independent external auditors, who are responsible for expressing their opinion on the fairness of the Company's audited consolidated financial statements and their conformity with PCAOB standards.

- The Company's Board of Directors, through this Shareholders' Meeting, informs that the accounting policies and criteria used in the preparation of the audited consolidated financial statements and the Company's financial information by the Company's management were duly reviewed, analyzed, and approved in due course by the Audit and Corporate Governance Committee and the Company's Board of Directors.



Main activities and operations in which the Board of Directors participated during fiscal year 2025:

- (I) The analysis and monitoring of the Company’s business plans and performance, as well as its strategic actions;
- (II) The discussion, review, and approval of the Company’s consolidated income statements and consolidated statements of financial position prepared by the Company’s management, as well as the Company’s Audited Consolidated Financial Statements;
- (III) The discussion, analysis, and approval of related party transactions, as well as, as applicable, proposals for the acquisition of shares of the Company requiring authorization from the Board of Directors;
- (IV) The discussion, review, and approval of the reports submitted for its consideration by the Company’s chief executive officer;



Main activities and operations in which the Board of Directors participated during fiscal year 2025:

- (V) The analysis, discussion, acknowledgment, and, as applicable, approval of the various reports and updates presented by the Company’s relevant officers regarding the most significant matters of the Company and its subsidiaries;
- (VI) The approval of the notices calling the General Shareholders’ Meetings of the Company;
- (VII) The analysis and discussion of the various reports, matters, and recommendations submitted for its consideration by the Company’s Audit and Corporate Governance Committee;
- (VIII) The analysis and discussion of the reports, matters, and recommendations submitted for its consideration by the Company’s Nominations and Compensation Committee; and
- (IX) The approval of the preliminary budget for fiscal year 2025, submitted for its consideration by the Company’s chief executive officer.



AUDIT COMMITTEE REPORT

- The Committee is responsible for reporting on the status of the internal control mechanisms of the Company and its subsidiaries, acting as the corporate body responsible for becoming aware of any potential deficiencies, as well as those aspects requiring improvement, taking into account for such purposes the opinions, reports, communications, and audit opinions issued by the Company's independent external auditors.
- Accordingly, the Committee reviewed, on behalf of the Board of Directors, the Audited Consolidated Financial Statements of the Company and its subsidiaries as of December 31, 2025. Such review included, among other relevant aspects, the analysis and approval of the Company's accounting policies, procedures, and practices.

Main activities and operations carried out by the Committee, among others, in matters of corporate governance:

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| (I) | Conducted analysis, evaluation, and review work regarding the performance of the Company's relevant officers and those of its subsidiaries; |
| (II) | Reviewed and analyzed certain related party transactions, which are described in the notes to the Company's audited consolidated financial statements, and recommended to the Company's Board of Directors the approval of those deemed appropriate; |
| (III) | Reviewed and analyzed certain transactions with related parties and transactions involving shares of the Company that require the Committee's opinion, which are described in the notes to the Company's audited consolidated financial statements as of December 31, 2025, and recommended to the Company's Board of Directors the approval of those deemed appropriate; |
| (IV) | Addressed, in coordination with the Nominations and Compensation Committee, matters relating to the overall compensation of the chief executive officer; |



AUDIT COMMITTEE REPORT

- (V) | Evaluated the waivers granted by the Board of Directors, as applicable, allowing a director, relevant officer, or person with decision-making authority to take advantage of business opportunities for their own benefit or for the benefit of third parties.

Likewise, during fiscal year 2025, the Committee carried out, among others, the following activities in **audit matters**:

- (I) | Reviewed the status of the internal control and comprehensive audit mechanisms of both the Company and its subsidiaries, considering the relevance of the latter to the Company's overall situation, for which the external audit report was reviewed and interviews were conducted with the independent external auditors, as well as with various members of the Company's administrative team. In this regard, no material deficiencies and/or deviations were identified to be reported, in addition to those for which, as applicable, the corresponding measures were taken and the Board of Directors and/or the market were informed, as appropriate;
- (II) | Implemented the preventive and corrective measures deemed appropriate to avoid and, as applicable, sanction any non-compliance with the Company's and its subsidiaries' operating guidelines and accounting record policies;
- (III) | Evaluated the work performed by the Company's independent external auditors and concluded that it was satisfactory. Likewise, confirmation was received from such auditors regarding their independence. In addition to the foregoing, interviews were conducted with the Company's independent external auditors in order to verify that they complied with independence and personnel rotation requirements;



INFORME DEL COMITÉ DE AUDITORÍA

- (IV) Assessed, reviewed, and authorized various fee proposals corresponding to services complementary to and/or different from audit services submitted for its consideration by the Company's independent external auditors, ensuring that the amount of such services did not constitute an impairment to their independence. Likewise, the services provided by independent experts engaged by the Company were reviewed;
- (V) Reviewed the Company's audited consolidated financial statements as of December 31, 2025, the report of the independent external auditors, as well as the accounting policies used in the preparation of the financial statements. After having heard the comments of the independent external auditors, who are responsible for expressing their opinion on the fairness of the financial statements and their conformity with PCAOB standards, it recommended to the Company's Board of Directors their approval so that they may be submitted for approval to the Company's Annual Ordinary General Shareholders' Meeting convened for such purpose;
- (VI) Reviewed, analyzed, and approved the main accounting policies followed by the Company in the preparation of its financial information, stating that during fiscal year 2025, the Company's accounting policies were aligned in accordance with PCAOB standards;
- (VII) Implemented preventive and corrective measures, maintained periodic communication with the auditors, and held meetings with management to follow up on observations regarding accounting, internal controls, and audit matters;
- (VIII) Followed up on the resolutions adopted at the Company's General Shareholders' Meetings and at the meetings of its Board of Directors;



INFORME DEL COMITÉ DE AUDITORÍA

- (IX) Submitted recommendations to the Board of Directors regarding the basis for the preparation and disclosure of the Company's financial information, as well as general guidelines on internal control matters;
- (X) Maintained periodic communication with the Company's internal and external auditors to become aware of their comments and observations, actively promoting coordination between the work of the independent external auditors and the Company's management;
- (XI) Reviewed, analyzed, and acknowledged the periodic reports on the results of the integrated audit plan for fiscal year 2025, submitted by the Company's independent external auditors;
- (XII) Held meetings with the Company's management to follow up on observations made regarding the risk control mechanisms to which the Company is subject; and
- (XIII) Reviewed, together with the Company's independent external auditors, the analyses and comments prepared during the Company's integrated audit, as well as the procedures used and their scope.



REPORT REGARDING THE TAX AUDIT REPORT FOR FISCAL YEAR 2024 OF THE COMPANY AND ITS SUBSIDIARIES.

Pursuant to Section XIX of Article 76 of the Income Tax Law, the report on the review of the tax situation corresponding to fiscal year 2024 of Grupo Aeroméxico and its subsidiaries referred to in Section III of Article 52 of the Federal Tax Code is hereby presented to the shareholders, which was timely filed with the competent authority.

NOTE: The filing of the tax audit report corresponding to fiscal year 2025 will take place no later than May 15, 2026.

AUDITED FINANCIAL STATEMENTS – OPINION OF THE AUDIT AND CORPORATE GOVERNANCE COMMITTEE AND EVALUATION OF EXTERNAL AUDITORS.

The purpose of this opinion is to express the view of the Company's Audit and Corporate Governance Committee regarding the consolidated financial statements of the Company and its subsidiaries as of December 31, 2025, for their potential approval by the Company's Board of Directors, and to evaluate the performance of the Company's External Auditors during such fiscal year.

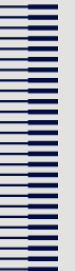
Among other responsibilities, the Committee must analyze and discuss the Company's financial statements with those responsible for their preparation and review and, based thereon, recommend or not recommend their approval to the Board of Directors.

The Committee must evaluate the performance of the External Auditors, who are responsible for expressing their opinion on the fairness of the Company's financial statements and their compliance with International Financial Reporting Standards.



REPORT ON THE ACQUISITION OF TREASURY SHARES.

- As of April 30, 2026, the Company holds 41,629,460 shares corresponding to treasury shares, which are held in custody in its brokerage account maintained with BBVA México, S.A., Institución de Banca Múltiple, Grupo Financiero BBVA México.
- The share repurchase program is currently suspended and may only be resumed if so determined by the Board of Directors at its meeting held on April 29, 2026, in which case the maximum amount of funds that may be allocated to such program shall be submitted for approval.



Appointment and/or Ratification of the Members of the Company's Board of Directors and Committees



April 30,
2026

Appointment of Members of the Board of Directors.

- It is proposed that the shareholders approve the appointment of the members of the Board of Directors of Grupo Aeroméxico listed below (derived from the proposals for the appointment of Board members made by Mexican investors and foreign investors, the proposal of the corresponding internal committee, and in accordance with the provisions of the Company's bylaws):

Board of Directors		
Director	Capacity	Appointed by
Francisco Javier de Arrigunaga Gómez del Campo (chairman)	Independent	Mexican Investment
Andrés Borrego y Marrón	Non-independent	Mexican Investment
Peter W. Carter	Non-independent	Foreign Investment
Andrés Conesa Labastida	Non-independent	Mexican Investment
Antonio Cosío Pando	Non-independent	Mexican Investment
Luis de la Calle Pardo	Independent	Mexican Investment
Guadalupe de la Vega Arizpe	Independent	Mexican Investment
Valentín Diez Morodo	Non-independent	Mexican Investment
Jorge Esteve Recolóns	Non-independent	Mexican Investment
Bogdan Ignashchenko	Non-independent	Foreign Investment
Donald Lee Moak	Independent	Foreign Investment
Antoine George Munfakh	Non-independent	Foreign Investment
Eduardo Tricio Haro	Non-independent	Mexican Investment
Jorge Andrés Vilches Martínez	Independent	Foreign Investment
Michael J. Wartell	Independent	Foreign Investment



Appointment of the Executive Committee of the Board of Directors

- It is proposed that the shareholders approve the appointment of the members of the Executive Committee, an auxiliary body of the Board of Directors of Grupo Aeroméxico, as set forth below:

Executive Committee	
Members	Capacity
Eduardo Tricio Haro (chairman)	Non-independent
Peter W. Carter	Non-independent
Antoine George Munfakh	Non-independent
Francisco Javier de Arrigunaga Gómez del Campo	Independent
Andrés Conesa Labastida	Non-independent
Michael J. Wartell	Independent



Appointment of the Nominations and Compensation Committee of the Board of Directors

- It is proposed that the shareholders approve the appointment of the members of the Nominations and Compensation Committee, an auxiliary body of the Board of Directors of Grupo Aeroméxico, as set forth below:

Nominations and Compensation Committee	
Members	Capacity
Antonio Cosío Pando (chairman)	Non-independent
Peter W. Carter	Non-independent
Antoine George Munfakh	Non-independent
Francisco Javier de Arrigunaga Gómez del Campo	Independent
Michael J. Wartell	Independent
Guadalupe de la Vega Arizpe	Independent



Appointment of the Audit and Corporate Governance Committee of the Board of Directors

- It is proposed that the shareholders approve the appointment of the members of the Audit and Corporate Governance Committee, an auxiliary body of the Board of Directors of Grupo Aeroméxico, as set forth below:

Audit and Corporate Governance Committee	
Members	Capacity
Luis de la Calle Pardo (chairman)	Independent
Donald Lee Moak	Independent
Jorge Andrés Vilches Martínez	Independent
Guadalupe de la Vega Arizpe	Independent



Ratification of the Safety & Security Committee of the Board of Directors

- It is proposed that the shareholders approve the appointment of the members of the Safety & Security Committee, an auxiliary body of the Board of Directors of Grupo Aeroméxico, as set forth below:

Safety & Security Committee	
Members	Capacity
Donald Lee Moak (chairman)	Independent
Jorge Andrés Vilches Martínez	Independent
Jorge Esteve Recolóns	Non-independent
Andrés Conesa Labastida	Non-independent
Francisco Javier de Arrigunaga Gómez del Campo	Independent



Appointment of Key Officers

It is proposed that the shareholders approve the appointment of the key officers of Grupo Aeroméxico listed below:

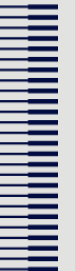
Name	Position
Andrés Conesa Labastida	Chief Executive Officer
Ricardo Javier Sánchez Baker	Chief Financial Officer



Board of Directors' Secretariat

It is proposed that the shareholders:

- (A) Ratify Mr. Ernesto Gómez Pombo as non-member Secretary of the Company's Board of Directors; and
- (B) Ratify Mr. Daniel Martínez Martínez as non-member Pro-Secretary of the Company's Board of Directors.



Approval of Directors' Compensation

- **Compensation for non-independent members**, with the exception of Messrs. Peter W. Carter, Antoine George Munfakh, Bogdan Ignaschenko, Andrés Borrego y Marrón, and Andrés Conesa Labastida, who expressly waive their right to receive such compensation, shall consist of a remuneration equivalent to one “Centenario” gold coin for each (ordinary) meeting of the Board of Directors and each meeting of the auxiliary committee to which they belong and which they attend, as compensation, delegating to the Nominations and Compensation Committee the authority to determine the terms and conditions regarding the payment of any amount to be withheld as income tax; and
- **Annual compensation for independent members:** (i) an annual amount of US\$100,000.00 (one hundred thousand dollars 00/100, legal tender in the United States of America), in cash, divided into four equal installments of US\$25,000.00 (twenty-five thousand dollars 00/100, legal tender in the United States of America) each, payable at the beginning of each quarter of the corresponding fiscal year; and (ii) an annual amount of US\$100,000.00 (one hundred thousand dollars 00/100, legal tender in the United States of America), but in its equivalent in shares representing the capital stock of the Company, considering their book value or, if applicable, their per share value as determined by the Nominations and Compensation Committee, which annual amount shall be payable, in shares, during the month of February of each fiscal year; it being understood that the Nominations and Compensation Committee is delegated the authority to determine the terms and conditions regarding the payment of such annual compensation and any amount to be withheld as income tax.

The Nominations and Compensation Committee may continue to determine the compensation of the chairman of the Board of Directors and of the chairpersons and members of the Company's Committees, as well as the payment of any other fees, expenses, and other compensation that may be required or deemed appropriate for the chairpersons and members of the Board of Directors and the Company's Committees.



THANK YOU.